Pursuant to Section 2 of the Foreign Agents Registration Act of 1938, as amended.

For Six Mor	nth Period Ending	13 J	UL 1991	
Name of Registrant		Registra	tion No. 4206	
Strategic Policy,	Ińc.			
Business Address of Registrant 1615 L Street, N.W. Washington, D.C.	20036 <b>I—REG</b>	ISTRANT		
1. Has there been a change in the information	n previously furn	ished in connec	tion with the following:	
(a) If an individual: N/A				
(1) Residence address	Yes □	No □		
(2) Citizenship	Yes 🗆	No 🗆		
(3) Occupation	Yes 🗆	No □		
(b) If an organization:				
(1) Name	Yes □	No 🖄		
(2) Ownership or control	Yes 🗆	No 💆		
(3) Branch offices	Yes 🗆	No 🔼		
2. Explain fully all changes, if any, indicated N/A				••
IF THE DECISTRA	ANT IS AN INDIVIDU	AL OMIT RESPO	NSE TO ITEMS 3, 4, and 5.	
3. Have any persons ceased acting as partne period? Yes □ No 🗵	ers, officers, directo	ors or similar of	ficials of the registrant dur	ing this 6 month reporting
If yes, furnish the following information	:		<u>영</u> ~ _	
Name	Posi	tion	RECEIVED LICE, JULIA 13 130 52	Date Connection Ended

١.	Have any Yes □	persons become partners, officer No ⊠	s, directors or similar	officials during	this 6 month	reporting period?
	If yes, furn	ish the following information:				
	Name	Residence Address	Citizenship		Position	_ Date Assumed
5.	Has any po Yes □	erson named in Item 4 rendered ser	vices directly in furthera	ance of the interes	sts of any foreign	principal?
	If yes, iden	ntify each such person and describe	his services.			
5.	Have any e	employees or individuals other than nt or connection with the registrant	officials, who have filed during this 6 month rep	a short form regis porting period?	stration statemen Yes □	t, terminated their No 🛭
	If yes, furr	nish the following information:				
	Name		Position or connection			Date terminated
7.	rendered s	s 6 month reporting period, have any services to the registrant directly in f, or in a related or similar capacity?	urtherance of the interes	nployees or in any sts of any foreign No 23	other capacity by principal in othe	the registrant who r than a clerical or
	If yes, furr	nish the following information:				
	Name	Resid Add		Position or connection	Dai	e connection began

#### II-FOREIGN PRINCIPAL

(PAGE 3)

8. Has your connection with any foreign prinicpal ended during this 6 month reporting period?	Yes 🗆	No K
If yes, furnish the following information:		
Name of foreign principal	Date	of Termination
9. Have you acquired any new foreign principal during this 6 month reporting period? Yes		No 🖄
If yes, furnish following information:		
Name and address of foreign principal		Date acquired
10. In addition to those named in Items 8 and 9, if any, list the foreign principals whom you continue 6 month reporting period.	ed to repres	ent during the
Grey, Clark, Shih and Associates		
III-ACTIVITIES		
11. During this 6 month reporting period, have you engaged in any activities for or rendered any service named in Items 8, 9, and 10 of this statement? Yes ☒ No ☐	ces to any fo	reign principal

If yes, identify each such foreign principal and describe in full detail your activities and services:

With respect to Grey, Clark, Shih and Associates, our activity consisted of monitoring the activities of Congress and the Administration relating to issues of interest to John Labatt, Ltd., the Brewers of Ontario, the Brewers Association of Canada, and the Government of Saskatchewan. In particular, interest centered on the food, beverage, agriculture and natural resource sectors.

3 of the Act. (See Rule 208.)

The term "foreign principal" includes, in addition to those defined in section 1(b) of the Act, an individual or organization say of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual. (See Rule 100(a/9)).

A registrant who represents more than one foreign principal is required to list in the statements he files under the Act only those foreign principals for whom he is not entitled to claim exemption under Section

12.	During this 6 m Yes 凶	onth reporting pe No 🛚	eriod, have you c	on behalf of any f	oreign principal e	ngaged in political a	activity <sup>2</sup> as defined be	elow?
	arranged, spon	nterests and polic	tes sought to be d speeches, lec	influenced and	the means emplo	ved to achieve this	ating, among other the purpose. If the regise dates, places of deli	strant
	Please s	see Attachn	ment A.					
	•				•			
13.	In addition to the your foreign property	he above describe rincipals?	ed activities, if an	ny, have you eng No 🛭	aged in activity or	n your own behalf v	which benefits any or	all of
	If yes, describe	e fully.						

The term "political activities" means the dissemination of political propaganda and any other activity which the person engaging therein believes will, or which he intends to, prevail upon, indoctrinate, convert, induce, persuade, or in any other way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

#### IV-FINANCIAL INFORMATION

. (a)		source, for or in the interests	d from any foreign principal named i of any such foreign principal, any contr No 🗆	
	If yes, set forth below in the	required detail and separat	ely for each foreign principal an acco	unt of such monies. <sup>3</sup>
	Date	From Whom	Purpose	Amount
I	Please see Attachm	ent B.		
				Total
(b		ng period, have you received	i any thing of value <sup>4</sup> other than money other source, for or in the interests of	
	If yes, furnish the following	; information:		
<b>-</b> .	Name of foreign principal	Date received	Description of thing of value	Purpose

<sup>&</sup>lt;sup>3</sup>A registrant is required to file an Exhibit D if he collects or receives contributions, loans, money, or other things of value for a foreign principal, as part of a fund raising campaign. See Rule 201(e).

<sup>4</sup>Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

•	n reporting period, ha	•	ity on behalf of a	nny foreign principal nam	ned in Items 8, 9 and 10 of
(2) transmitted mo	nies to any such foreig	gn principal?	Yes 🗆	No 🕰	
	ow in the required det , if any, to each foreig		for each foreig	n principal an account o	f such monies, including
Date	To W	hom		Purpose	Amouni
Please see	Attachment C	•			

Total

5. (	(b) disbursements—t				
		ctivities on behalf of an	e you disposed of anything o y foreign principal named i		
	If yes, furnish the follo	owing information:			
	Date disposed	Name of person to whom given	On behalf of what foreign principal	Description of thing of value	Purpose
	other person, made any	eporting period, have yo y contributions of money	u from your own funds and or other things of value <sup>5</sup> in c ention, or caucus held to se	onnection with an elec	tion to any political office, or
1	If yes, furnish the follo	wing information:		•	
	Date	Amount or the	Name ning politic organiza	cal	Name of candidate
		V-	-POLITICAL PROPAGANI	DA .	••
beli sect gov in t pol ove	nmunication or expressives will, or which he tion of the public with remment of a foreign on the United States racial itical, or religious disorted.	ssion by any person (1) intends to, prevail upon thin the United States to country or a foreign politic, religious, or social disseder, civil riot, or other condenses.	opaganda" as including any which is reasonably adapted, indoctrinate, convert, induction with reference to the political party or with reference to insions, or (2) which advocate inflict involving the use of foreign of any other American responses.	d to, or which the persece, or in any other way cal or public interests the foreign policies of tes, advises, instigates, oce or violence in any other.	son disseminating the same influence a recipient or any s, policies, or relations of a he United States or promote r promotes any racial, social ner American republic or the
16.	During this 6 month defined above?	reporting period, did yo Yes □ No Ø	u prepare, disseminate or ca	use to be disseminated	any political propaganda a
•	IF YES, RESPOND TO T	HE REMAINING ITEMS IN 1	THIS SECTION V.		
17.	. Identify each such fo	oreign principal. N/A			

Sthings of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like

8.	During this 6 month reporting finance your activities in prepare				cated a specified sum of n No □	noney to
,	If yes, identify each such foreign	ign principal, specify amount,	and indicate for	what period of	f time.	
19.	During this 6 month reporting	g period, did your activities in p	reparing, dissen	ninating or cau	sing the dissemination of	f political
	propaganda include the use o ☐ Radio or TV broadcasts	of any of the following: N/A  Magazine or newspaper articles	☐ Motion pic	cture films	☐ Letters or telegram	s
	☐ Advertising campaigns	☐ Press releases	☐ Pamphlets publica		☐ Lectures or speeches	
	Other (specify)					
20	). During this 6 month reporting	period, did you disseminate o	r cause to be dis	seminated poli	lical propaganda among a	any of the
	following groups: N/A	, p , ,			p. op -6	,
	☐ Public Officials	□ Newspapers		🗆 Lit	oraries	
	☐ Legislators	□ Editors			ucational institutions	
	☐ Government agencies ☐ Other (specify)	☐ Civic groups (	or associations	O Na	tionality groups	<del></del>
21	1. What language was used in t					
	☐ English	□ Other	r (specify)			
22	2. Did you file with the Registra disseminated or caused to b	tion Section, U.S. Department e disseminated during this 6 r	-	-		a material
23	3. Did you label each item of services □ No □	uch political propaganda mate N/A	rial with the stat	tement require	d by Section 4(b) of the	Act?
24	4. Did you file with the Registra propaganda material as requ	ation Section, U.S. Department ired by Rule 401 under the Ac				h political
		VI—EXHIBITS AN	D ATTACHME	NIS		
25	25. EXHIBITS A AND B					
	(a) Have you filed for each	of the newly acquired foreign p	principals in Ite	m 9 the followi	ng: N/A	
	Exhibit A <sup>6</sup> Yes Exhibit B <sup>7</sup> Yes					
	If no, please attach the	required exhibit.				
	(b) Have there been any ch during this six month p	nanges in the Exhibits A and Beriod? Yes □	previously filed No 凶	d for any foreig	n principal whom you re	epresented
	If yes, have you filed an	amendment to these exhibits	? N/A Yes [	⊃ No (	ם	
	If no, please attach the	required amendment.				

The Exhibit A, which is filed on Form CRM-157 (Formerly OBD-67) sets forth the information required to be disclosed concerning each foreign principal.

The Exhibit B, which is filed on Form CRM-155 (Formerly OBD-65) sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

26	EXHIBIT C	
	If you have previously filed an Exhibit C <sup>3</sup> , state whethe period. Yes \( \square\) No \( \Omega \)	r any changes therein have occurred during this 6 month reporting
	If yes, have you filed an amendment to the Exhibit C?	N/A Yes □ No □
	If no, please attach the required amendment.	
27	. SHORT FORM REGISTRATION STATEMENT	· · · · · · · · · · · · · · · · · · ·
	Have short form registration statements been filed by all o	of the persons named in Items 5 and 7 of the supplemental statement?
	If no, list names of persons who have not filed the requ	ired statement.
th	e attached exhibits and that he is (they are) familiar with th	have) read the information set forth in this registration statement and e contents thereof and that such contents are in their entirety true and
ac	curacy of the information contained in attached Short For	ept that the undersigned make(s) no representation as to the truth or rm Registration Statement, if any, insofar as such information is no
W	ithin his (their) personal knowledge.	(Time or print name under each sign story)
	(Both copies of this statement shall be signed and sworn to before a notary public or	(Type or print name under each signature)
Of	er person authorized to administer oaths by the agent, if the registrant is an individual, by a majority of those partners, officers, directors or persons performing similar ections who are in the United States, if the registrant is an organization.)	William S. Merkin, Sr. V.P., Int'l.
	,	
		•
	Subscribed and sworn to before me at	eryte DC
tŀ		91
•1	ais 12 day of lugust	
	day of Complete	
••	day of Commission	- 19 - 17 - 19 - 17 - 19 - 19 - 19 - 19

The Exhibit C, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, constitution, and bylaws of a registrant that is an organization. (A waiver of the requirement to file an Exhibit C may be obtained for good cause upon written application to the Assistant Attorney General, Criminal Division, Internal Security Section, U.S. Department of Justice, Washington, D.C. 20530.)

# UNITED STATES DEPARTMENT OF JUSTICE REGISTRATION UNIT CRIMINAL DIVISION WASHINGTON, D.C. 20530

## **NOTICE**

Please answer the followin triplicate with more	ving qu	estions	and return	this sheet
<ol> <li>in triplicate with your suppl</li> <li>Is your answer to Item in Propaganda - page 7 of Family supplemental Statement):</li> </ol>	L6 of 8	Section V	7 (Politica	l rm OBD-64
Yes	or No	·	х	
(If your answer to question a question 2 of this form.)	l is "ɔ	yes" do 1	not answer	
2. Do you disseminate any megistration:	materia	al in cor	nection wi	th your
Yes	or No	<b></b>	Х	
(If your answer to question 2 our review copies of all such film catalogs, posters, brock which you have disseminated of	n mater nures.	rial incl press re	luding: fi	lms, c.
Willeam S. Medkin Signature		August	13, 1991	
Signature			Date	
William S. Merkin Please type or print name of signatory on the line above		$\mathbf{a}$		
Senior V.P., International Title		150 <b>:52</b>		

#### **ATTACHMENT A**

### Answer to Question 12:

Date of	Person	Title of Person	Place of	
Contact	Contacted	Contacted	Contact	<b>Purpose of Contact</b>
	R. Ruzicka	USTR (Canadian Affairs)	Telephone	Beer Section 301 Case
1/15/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Beer Section 301 Case
1/17/91		USTR (Ag. Policy)	Telephone	Beer Section 301 Case
1/17/91	E. Terpstra C. Roh	AUSTR for Canada &	Telephone	Beer Section 301 Case
1/18/91	C. Roll	Mexico, USTR	relephone	
1/22/91	B. Samuel	U.S. Embassy (Ottawa)	U.S.	Beer Section 301 Case
1/22/31	D. Januari	0.0. Embassy (Starre)	Embassy	
			(Ottawa)	
1/24/91	E. Terpstra	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
1/24/91	A. Shoyer	USTR (General	Telephone	Beer Section 301 Case
.,		Counsel's Office)		
1/28/91	R. Pines	Dep. Assistant Sec. of	Prime Rib	Beer Section 301 Case
		State for Canadian	Restaurant	
		Affairs		
2/5/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Beer Section 301 Case
2/11/91	E. Terpstra	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
2/12/91	A. Shoyer	USTR (G.C.)	Telephone	Beer Section 301 Case
2/21/91	E. Terpstra	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
3/5/91	E. Terpstra	USTR (Ag. Policy)	USTR	Beer Section 301 Case
3/6/91	E. Terpstra	USTR (Ag. Policy)	USTR	Canadian Dumping
				Case on Beer
3/6/91	R. Ruzicka	USTR (Canadian Affairs)	USTR	Canadian Dumping
				Case on Beer
3/7/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Canadian Dumping
				Case on Beer
3/20/91	R. Ruzicka	USTR (Canadian Affairs)	•	Beer Section 301 Case
4/2/91	R. Ruzicka	USTR (Canadian Affairs)		Beer Section 301 Case
4/2/91	E. Terpstra	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
4/3/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Beer Section 301 Case
4/3/91	J. Anderson	Commerce (Multilateral	Telephone	Uruguay Round
		Affairs)	Talambana	Beer Section 301 Case
4/15/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	
4/17/91	M. Coyle	USTR (Multilateral	Telephone	Uruguay Round
4147104	F T	Affairs)	HCTP	Canadian GATT Case
4/17/91	E. Terpstra	USTR (Ag. Policy)	USTR	on Beer
				OH Deci

## **ATTACHMENT A (continued)**

Date of	Person	Title of Person	Place of	
Contact	Contacted	<u>Contacted</u>	Contact	Purpose of Contact
4/18/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Canadian GATT Case on Beer
4/22/91	L. Condon	USTR (Ag. Policy)	Telephone	Uruguay Round
4/24/91	E. Terpstra	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
5/3/91	B. Samuel	U.S. Embassy (Ottawa)	U.S. Embassy (Ottawa)	Beer Section 301 Case
5/6/91	E. Terpstra	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
5/7/91	R. Ruzicka	USTR (Canadian Affairs)	Telephone	Beer Section 301 Case
5/7/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Beer Section 301 Case
5/20/91	J. Anderson	Commerce (Multilateral Affairs)	Telephone	Uruguay Round
5/28/91	E. Terpstra	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
5/28/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Beer Section 301 Case
5/31/91	R. Ruzicka	USTR (Canadian Affairs)	Telephone	Beer Section 301 Case
6/3/91	J. Papovich	USTR (Ag. Policy)	USTR	Beer Section 301 Case
6/4/91	R. Ruzicka	USTR (Canadian Affairs)	Telephone	Beer Section 301 Case
6/4/91	B. Samuel	U.S. Embassy (Ottawa)	Telephone	Beer Section 301 Case
6/4/91	J. Papovich	USTR (Ag. Policy)	Telephone	Beer Section 301 Case
6/10/91	B. Samuel	U.S. Embassy (Ottawa)	U.S. Embassy (Ottawa)	Beer Section 301 Case
6/24/91	M. Coyle	USTR (Multilateral Affairs)	Telephone	Uruguay Round
7/2/91	J. Anderson	Commerce (Multilateral Affairs)	Telephone	Uruguay Round
7/2/91	M. Coyle	USTR (Multilateral Affairs)	Telephone	Uruguay Round ,
7/3/91	J. Papovich	USTR Embassy (Ottawa)	Telephone	Beer Section 301 Case

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## **ATTACHMENT B**

#### Answer to Question 14(a):

<u>Date</u>	From Whom	Purpose	<u>Amount</u>
1/14/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	\$25,635.08
2/06/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	40,013.77
2/28/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	52,869.63
4/02/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	28,528.81
4/12/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	24,411.11
5/06/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	19,772.82
6/05/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	17,077.70
7/01/91	Grey, Clark, Shih & Associates	Payment of Fees & Expenses	30,928.82
		TOTAL	<u>\$239,237.74</u>

## ATTACHMENT C

#### Answer to Question 15(a):

Date	To Whom	Purpose	<b>Amount</b>
1/91	AT&T	Long-Distance Telephone	\$33.68
2/91	AT&T	Long-Distance Telephone	118.58
2/91	American Express	Long-Distance Telephone	135.16
3/91	AT&T	Long-Distance Telephone	121.97
3/91	Cellular One	Long-Distance Telephone	86.82
4/91	Cellular One	Long-Distance Telephone	13.00
4/91	AT&T	Long-Distance Telephone	100.43
5/91	Cellular One	Long-Distance Telephone	19.41
5/91	AT&T	Long-Distance Telephone	144.65
6/91	Cellular One	Long-Distance Telephone	19.38
6/91	AT&T	Long-Distance Telephone	115.33
1/91	U.S. Mail	Postage	.75
2/91	U.S. Mail	Postage	9.27
3/91	U.S. Mail	Postage	4.33
4/91	U.S. Mail	Postage	1.68
5/91	U.S. Mail	Postage	1.16
7/91	U.S. Mail	Postage	4.78
1/91	Various Couriers	Messenger Service	240.92
2/91	Various Couriers	Messenger Service	65.50
3/91	Various Couriers	Messenger Service	344.00
4/91	Various Couriers	Messenger Service	50.00
5/91	Various Couriers	Messenger Service	65.50
6/91	Various Couriers	Messenger Service	56.25
2/91	Various Publishers	Research Materials	404.33
3/91	Various Publishers	Research Materials	5.00
4/91	Various Publishers	Research Materials	142.47
5/91	Various Publishers	Research Materials	84.00
6/91	Various Publishers	Research Materials	32.00
1/91	Federal Express	Postage	103.79
2/91	Federal Express	Postage	20.90
3/91	Federal Express	Postage	171.95
4/91	Federal Express	Postage	126.35
5/91	Federal Express	Postage	132.29
6/91	Federal Express	Postage	87.45
3/91	<b>Public Phone Center</b>	Cellular Phone Services	952.94
1/91-6/91	Various Tickets, Etc.	Entertainment	346.53
1/91	Radisson Hotel	Lodging	124.72
1/91	Taxis	Cab Fare	4.57

## **ATTACHMENT C** (continued)

<u>Date</u>	To Whom	<u>Purpose</u>	<u>Amount</u>
2/91	Taxis	Cab Fare	92.55
2/91	Radisson Hotel	Lodging	130.00
2/91	USAir	Airfare	487.80
3/91	Taxis	Cab Fare	40.50
4/91	<b>Executive Tours</b>	Airfare	307.78
5/91	Taxis	Cab Fare	171.40
5/91	Radisson Hotel	Lodging	126.00
5/91	USAir	Airfare	487.55
6/91	Taxis	Cab Fare	297.00
6/91	Various Hotels	Lodging	463.75
6/91	USAir	Airfare	755.82
6/91	BWI Parking	Airport Parking	28.00
2/91	USAir	USAir Club Membership	125.00
1/91	Various Restaurants	<b>Business Meals</b>	293.07
2/91	Various Restaurants	<b>Business Meals</b>	102.43
3/91	Various Restaurants	<b>Business Meals</b>	1,699.18
5/91	Various Restaurants	Business Meals	412.22
6/91	Various Restaurants	<b>Business Meals</b>	<u>260.63</u>
			TOTAL <u>\$10,772.52</u>